



IN REMEMBRANCE



STEPHEN TERRY
JUNE 18, 1958 - JULY 12, 2005

In grateful appreciation for the contribution he made throughout his life to St. James Mercy Health System and finally as the Chairman of the Board of Directors.



Our mission is *to serve*

Our compassion is *to heal*



A MESSAGE FROM THE CHAIR OF THE BOARD

Throughout 2005, St. James Mercy Health System has experienced a range of changes and challenges, which we have embraced with enthusiasm for the possibilities that lie ahead. As we look forward to the appointment of a new CEO in 2006, the board is continuing to engage and press those issues that we believe will keep SJMHS strong and vital in our community. Those issues include strategic planning, fiscal stability, quality service, facilities planning, employee satisfaction, physician recruitment, program assessment, and board development.



Sylvia Bryant

It was with great sadness that we lost a friend and colleague this year. Steve Terry, who passed away in July, was a hard-working visionary whose commitment to SJMHS inspired all of us to higher achievements. His calming presence and pragmatic wisdom are sorely missed.

Going forward, the future of St. James Mercy is dependent upon the devotion and dedication of all our wonderful employees and volunteers, who bring passion and professionalism to their work every day. Working together, we anticipate another year of continued growth and progress for this organization that means so much to the lives of so many.

Sincerely,
Sylvia Bryant, SJMHS Board Chair

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Board members from left: Sampath Neerukonda, MD; Eric Shults; Sylvia Bryant; Joyce McGinn, RSM; Mary Fran Wegman, RSM; Amy Rummel; and Maninder Virdee. Back row: Bob Donius, John Weyand; Shawn Hogan; Jim Nicoloff; and David Gray.

Board members not included in the photo are: Clarence LaLiberty, Jr., President/CEO; Tejinder Virdee, MD; Gaye Moorehead, RSM; Mary Ann Schimscheiner, RSM; Robert Whelpley, MD; Nasar Chauhdry, MD.



ANNUAL REPORT 2005

St. James Mercy brings “The Team” to Hornell

St. James Mercy Health System has resurrected the “Team Nursing Approach” which was once in practice over 20 years ago in area hospitals. St. James Mercy has already seen a significant increase in patient satisfaction since the revival of “Team Nursing”. According to Brian O’Hearn, Senior Vice President of Patient Care, both patients and physicians benefit from this caring team approach to nursing. By returning to the team model, “patients receive more attention and nurses are more involved with patients”, says Joseph McCormick, MD.

The “Team Nursing Approach” is a concept where multi-skilled nursing teams focus on providing complete and consistent high quality care. Team members assess every patient which allows nurses to quickly detect changes in condition and communicate with the physician. There are two teams per floor, capable of handling sixteen patients per team, depending on current patient care census. This team is comprised of a Charge Nurse, Team Leader, a Medications Nurse, a Treatment Nurse and a Nursing Assistant. The five person team meets twice during each shift to share patient updates. The St. James Mercy Team is supported by 25 members who have contributed to the successful implementation of “team nursing.”



Seated: Gretchen Cleveland. Standing, left to right: Nicole Shinebarger, Cecile Steadman, Heather Powley, Annette Gibson.

From admission to discharge, the team works to ensure that communication and education are always present. The consensus of the group is that the transition from the former “Primary Care Approach” to the “Team Nursing Approach” has been met with a positive attitude. Local retired nurse educator, Jeannine Hall, is “happy to hear St. James Mercy has returned to team nursing because all of the patient needs are addressed, not just the physical ones. The improved communication will also help focus on any family issues that need to be resolved to complete the patient’s recovery.”

St. James Mercy launches new website

St. James Mercy Health System announced the launch of their new and modern website on August 22, 2005. The new website boasts an entirely new design, more search mechanisms, and expanded content.

www.stjamesmercy.org

When people visit St. James Mercy Health System on-line, users can search for physicians, services, news, support groups, directions, the Foundation, history of the organization, employment opportunities, view baby pictures and more. While on the website, people can also contact the Health System with questions they may have through a link called “Contact Us.”

CarePages introduced in summer '05

CarePages were introduced in the late summer to help St. James Mercy patients and their families both during and after a hospital visit. CarePages are private, fully-secure, personalized web pages provided as a free service by St. James Mercy.

CarePages help patients and families in many ways. They receive support from friends and family. Visitors to the CarePage send messages of encouragement, giving hope and strength even in the most difficult situations. Family and friends can all be updated at the same time without repeated phone calls. Everyone is automatically e-mailed when a new update is posted, so there is less time spent on the phone and there is control of the information flow. CarePage managers share news at a time that is right for them and they know what information is being shared because they are providing it themselves.

CarePages do not have an expiration date so everyone is able to keep in touch before, during and after hospitalization. The CarePage works for members as long as they find the need. CarePages are password protected and comply with all patient privacy regulations.

Baby CarePages are also available. Baby CarePages help you to share the exciting news that you are expecting, details of prenatal activities and ultrasound pictures. Family and friends are able to send and receive news and specifics of delivery, updates on the baby and family and messages of support.

The Hospitalist Program comes to St. James Mercy

January 2005 was not only the start of a new year but of a new Hospitalist program at St James Mercy Hospital as well. This concept has already been implemented in many hospitals in other communities with great success. Most hospitalists are general internal medicine and family practice physicians specializing in caring for hospital patients.

The introduction of the hospitalist program to St. James Mercy was an initiative brought about by physicians concerned with providing the same great quality care to their patients whether they are in the hospital or in their doctor's office. For both patients and physicians, working with a hospitalist team is a win-win situation. Using a hospitalist team enables the primary care physician to give uninterrupted, quality attention to patients in the office; while allowing the hospitalist to focus entirely on providing the dedicated quality care necessary during patients' critical hospital stay.



Shaikh Ahmed, MD

The hospitalists at St. James Mercy are Board-certified internists who practice only at the hospital. They staff the hospital around the clock and are always available for admissions and emergencies. In case of an emergency, hospitalists are never more than a few minutes away. Because they work in St. James Mercy Hospital, patients can be seen more than once a day if needed. The hospitalists know every specialist and department in the hospital. Patients are assisted through a smooth and speedy recovery process by following up on tests and adjusting treatment regimens throughout the day based on test results. At the time of admission to the hospital, the hospitalist physician contacts the primary care physician to request records to provide them with

as much information as possible regarding the illness and patient history. In order to keep the primary care physician informed of the patient's condition, the hospitalist may contact the primary care physician frequently during the patient's hospital stay and again upon discharge. At the conclusion of the patient's hospitalization, the primary care physician receives a full and detailed report of the hospital stay. If necessary, the hospitalist physician will also arrange follow-ups with specialists, home services or prescribe medications at the time of discharge. This process is similar to what primary care physicians do when they refer a patient to a specialist for another opinion or for additional tests and treatments.



Tariq Randhawa, MD

Since the hospitalist team is on call 24 hours a day, they are able to spend the time necessary talking to patients and their families giving them the reassurance they need regarding the plan of care, and are available for communications at the families' convenience.

St. James Mercy hired three hospitalists: Dr. Tariq Randhawa, who has been here for many years, Dr. Ahsen Sheikh, who was trained in Michigan, and Dr. Shaikh Ahmed, who was trained in New York City and has had more than three years experience as a hospitalist. All three physicians are Board-certified or Board-eligible internists, and fine physicians. We are very proud to have such distinguished physicians on the Hospital staff.



Ahsen Sheikh, MD

The 100,000 Lives campaign launched

Institute for Healthcare Improvement (IHI) launched an unprecedented 100,000 lives campaign throughout the American Healthcare System. The campaign enlisted thousands of hospitals across the country in a commitment to implement changes in care that have proven to prevent avoidable deaths. Hundreds of health care organizations made changes to improve care and reduce patient harm. It was time to harness those experiences and apply the best methods.

St. James Mercy Health joined this Patient Safety Collaborative which is also endorsed and supported by Catholic Health East. IHI's (Institute for Healthcare Improvement) 100,000 Lives Campaign shares the best available scientific knowledge and learning and applies methods for change. Over 3,000 hospitals throughout the United States joined the campaign in an effort to make health care safer and more efficient, while ensuring the best possible outcomes for our patients. This will be accomplished by initiating changes in care that have been shown to prevent avoidable deaths. St. James Mercy Hospital committed to three of the six interventions to implement changes in care. They are:

- Prevent Ventilator Associated Pneumonia
- Prevent Surgical Site Infection
- Prevent Central Line Infections

Nancy Khork, Vice President for Quality Services, Patient Safety, Accreditation and Regulatory Affairs states "St. James Mercy Hospital's physicians and staff have championed these interventions. This is an excellent demonstration of our dedication to innovative change to provide quality services."

St. James Mercy Health System receives a special delivery

The creation of The Pullman Women's Health & Birthing Center was the culmination of six months work, funded primarily by the St. James Mercy Foundation from the gifts of generous donors.

A ribbon cutting ceremony was held on December 6, 2005 to recognize the numerous donors to the project. The community was invited to a special open house on December 14, 2005 to view the exciting new changes that had taken place at The Pullman Women's Health & Birthing Center.



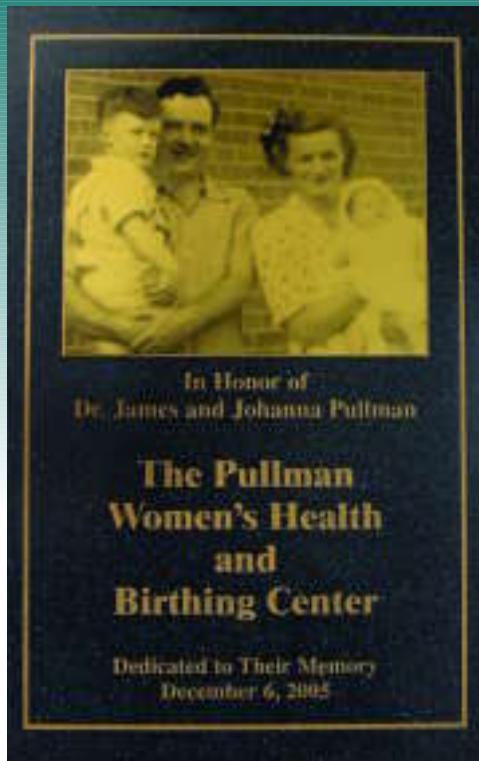
Photos clockwise from above: Bill Pullman, far right, with his brothers and sisters Jay, Joe, Helena, and Linda at the ribbon cutting ceremony; Tomi Creeley attends to a new mother and baby; a view of one of the private rooms for new mothers; and Bill Pullman poses with the nurses who staff the new facility.

Hornell's own Bill Pullman (star of movies such as Independence Day, In a League of Their Own and While You Were Sleeping, among others) came to his hometown, joined by his brothers and sisters, to dedicate the center in honor of their parents, Dr. James and Johanna Pullman. Helena, Linda, Jay and Joe Pullman were on hand for the official ribbon cutting ceremony. Bill and Tamara Pullman graciously donated \$100,000.00 to the St. James Mercy Foundation for this naming opportunity.

The Pullman Women's Health & Birthing Center features new, private birthing suites with comfortable birthing beds, recliners, telephones, TV/VCR's and jet-stream massage showers. This new environment is devoted to making childbirth a personal and meaningful experience, focusing on giving delivering mothers both medical excellence and home-like comfort.

Many of the center's nurses have more than twenty years of experience in obstetrics and are committed to personal care and special attention for both mother and newborn.





THE PULLMAN WOMEN'S HEALTH & BIRTHING CENTER

DONOR RECOGNITION

- Unit Name: \$100,000 - Dedicated in Memory of Dr. James and Johanna Pullman from Bill and Tamara Pullman
- LDR Wing Name: \$40,000 - St. James Mercy Hospital Women's Auxiliary
- LDR Room (2) Name: \$20,000 each
 - LDR #1 - Gunlocke
 - LDR #2 - Opportunity available
 - LDR Exam Room - \$10,000 - Opportunity available
- C-Section Room - \$10,000 - Dr. Tahir, Shabana, Anisah and Zayba Chauhdry
- Patient Wing Name: \$25,000 - Opportunity available
- LDR Nurses Station Name: \$15,000 - Drs. Meera & Bijon Chaudhuri
- Waiting Room Name: \$10,000 - Steuben Trust Company
- Artwork Name: \$10,000 - Opportunity available
- Eight Patient Room Names: \$3,000 each
 - Room 101 - In Memory of Taru Sen mother of Dr. Anhuba Sen
 - Room 102 - Maternity Nursing Staff 2005
 - Room 103 - Alstom
 - Room 104 - Brett & Danielle White
 - Room 105 - City of Hornell Community Development Fund
 - Room 106 - Opportunity available
 - Room 107 - Opportunity available
 - Room 108 - Opportunity available
- Main Nurses Station Name: \$1,000 - C. Susan Wesley, MD
- Nursery and Boarder Room Name: \$500 - In Memory of Kristen Dininny and Amanda Freeland from Maternity Staff

All donor names will be placed on a recognition plaque as you enter the center as well as the area sponsored.

EVLT: New procedure for varicose veins

Endovenous Laser Treatment (EVLT), a noninvasive treatment that utilizes a laser fiber to close off swollen veins, is done with a small incision, thereby reducing the chance of scarring and postoperative infection. Blood flow is redirected to the surrounding healthy veins. EVLT is also quick; examination and treatment typically take less than an hour. Recovery is rapid and normal activities can resume immediately. The success rate is over 90 percent, which is similar to traditional surgery.

Thomas G. Forman, MD, has been performing this new procedure in conjunction with St. James Mercy Health System. Dr. Foreman found it very exciting to have the opportunity to offer this noninvasive EVLT procedure to our local community. The procedure has proven to be an extremely successful alternative to treating varicose veins. Tens of millions of people - 40% of women and 25% of men - suffer from bulging, twisted varicose veins.



Long Term Care

This past year was a "Safe and Satisfying" one for long term care at McAuley Manor. The interdisciplinary care team continued to focus on the VIP initiatives to provide excellent care for our residents and to maintain a safe environment for residents and their caregivers. A revised Fall Risk Protocol adapted from the "Toolkit" provided by CHE was implemented in the second quarter. As a result, there was a notable decrease in the number of resident falls and any injuries resulting from them.

The second major initiative was the implementation of a "No Manual Lift" protocol. New lift equipment was purchased making it safer for staff to move and transfer residents. Implementation of this protocol produced a significant decrease in staff injuries related to lifting and transfer. This realized a significant savings related to Worker's Compensation payments and a decrease in the organization's worker's compensation insurance costs.

The Resident/Family Satisfaction Survey results pointed the team to areas where improvements could be made to achieve excellence in Resident Satisfaction with the overall quality of care being provided. One of the key drivers was resident involvement in their plan of care. Social work and the Interdisciplinary Care Team reformatted the Care Conference to make it more convenient for residents and their family to participate. Care conferences now take place in the resident's room. This makes it easier to assess all aspects of resident care including their environment and social interactions. In 2006, the team will be taking this one step further with the implementation of a Resident/Family Rounding Log that will address key focus points based on the results of the fourth quarter Resident Satisfaction Survey. Key questions are unit specific and were derived from the responses with the highest correlation to overall quality of care.

Special thanks to all the staff at McAuley Manor for all they do to make us the facility of choice in our area.

A few new St. James Mercy faces

St. James Mercy Health System welcomed a variety of new leadership in 2005. Brian O'Hearn was recruited from Florida to fill the position of Sr. VP Patient Care Services vacated when Nancy Khork accepted a newly created position of VP Quality Services in 2004.

The introduction of the Hospitalist Program brought two new physicians, hired as Hospitalists; Ahsen Sheikh, MD and Shaikh Ahmed, MD. Dr. Sheikh and Dr. Ahmed are both board certified physicians who provide high quality care to our patients. The new hospitalists work under the direction of Tariq Randhawa, MD. This hospitalist team is composed of internal medicine specialists dedicated solely to hospital care.

Father Daniel Callahan, VP of Mission Services, was sent to us to help demonstrate our dedication to mission and our commitment to meet the diverse health needs of our community and with special concern for the poor, underserved and disadvantaged.

St. James Mercy welcomed four new department directors in late 2005. They include: Patricia Butray-Frey, Laboratory Director; Kimberly Meacham, Emergency Room Director; Linda Blauers, Marketing/Public Relations Director and Debra Stegenga, MATCH Director.

With a keen eye on the fluctuating healthcare market, it is imperative that St. James Mercy Health System create a caring yet challenging workplace environment that continues to attract new employees while retaining our seasoned experts.



Shaikh Ahmed, MD



Linda Blauers



Patricia Butray-Frey



Daniel Callahan



Kimberly Meacham



Brian O'Hearn



Ahsen Sheikh, MD



Debra Stegenga

JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE
<ul style="list-style-type: none"> Hospitalist program implemented to provide more direct physician to patient care. 	<ul style="list-style-type: none"> Advocacy Day - Over 20 employees cheered on the capital steps in Albany advocating for no budget cuts to St. James Mercy on March 8, 2005 Thomas G. Foreman, MD performed the first Endovenous Laser Treatment procedure (EVLV). This minimally invasive surgery diminishes the appearance of varicose veins with minimal pain, scarring and a fast recovery. 	<ul style="list-style-type: none"> Crandall Health Center at Alfred University received a three-year national accreditation from the Accreditation Association for Ambulatory Health Care in April 2005. It was our first attempt and we received the top honor. Security Guards Implementation 	<ul style="list-style-type: none"> Tahir A. Chauhdry, D.O., FACOG, and Board Certified OB/GYN offers the GentleLASE® laser hair removal procedure to the community for fast, effective and permanent hair reduction. The LPGA Corning Classic was held on May 23-29, 2005 and raised \$7,694.00 for Women's Services. 	<ul style="list-style-type: none"> 2nd Annual St. James Mercy Foundation Golf Tournament held on June 10, 2005 and raised a record \$12,100. 	

ST. JAMES MERCY TIMELINE 2005

VIP – St. James Mercy, a culture of caring through excellence

In April 2003, St. James Mercy Health System began a quality service excellence program entitled Values In Practice (VIP). VIP reflects a commitment to a culture of caring through excellence. Its premise is designed to return to the roots of health care: the patient. This is achieved by creating a culture where patients know they will receive quality care, where employees choose to work and where physicians want to practice. We are taking our Mission and Core Values and putting them into practice in every aspect of this organization.

2005 saw many positive changes that have enhanced our commitment to VIP. A return to the "Team Nursing Approach" has allowed for a comprehensive care plan between patient, nursing and physician. The Employee

Appreciation Picnic was reintroduced at Stony Brook State Park, as well as a Family Holiday Party at the Hornell Bowl, where St. James Mercy families spent the afternoon bowling



From left: Rene Richardson, Bebe Cappadonia, Santa, Marlene Cocchetto and Sue Linderman

and decorating ornaments for the organization's Christmas trees. The "We Are Listening" campaign was also kicked off. This campaign allows our patients, employees and visitors to call anonymously with questions or concerns regarding their care and the organization as a whole.

Even today, as we find ourselves preparing for the future of the organization, we understand the need to continue interweaving VIP into the organization. Change is happening in health care at St. James Mercy and our patients, employees and physicians are continually creating a culture of excellence. Placing our values into the way we practice will not only achieve this goal, but will continue to establish us as a true community health system.

Thank you, volunteers!

Community, Commitment to the Poor, Integrity, Stewardship, and Reverence for Each Person, these are just a few of the core values that represent the essence of the St. James Mercy Health System Volunteer. St. James Mercy has always relied on the

strength of the volunteer, from the original Women's Board established in 1904 to today where over 75 active volunteers freely donate their time and energy. These men and women have made a commitment to provide a compassionate and caring service to our health system and the community.

Volunteers can be found in offices, the gift shops, at the information desks, working with the residents at McAuley Manor and in many other areas of our health care system. Wherever they work one thing is true, each one of them believes in the Mission of our organization and holds deep the core values that represent them and the St. James Mercy Health System.

JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER
<ul style="list-style-type: none"> Tahir A. Chaudhry, D.O., FACOG, and Board Certified OB/GYN, performed the first Laparoscopic Supracervical Hysterectomy (LSH) in our area. This new technology used for hysterectomies provides less pain, less bleeding and faster recovery without removing the cervix. 	<ul style="list-style-type: none"> Website Re-launch and Carepages - Launched in August 2005 	<ul style="list-style-type: none"> 3rd Annual St. James Mercy Foundation Harvest Ball raised a record \$47,000 Global Health Ministries - Peg Gelsler-Webb was chosen to take a humanitarian trip to Guatemala to teach the villagers about nutrition, hygiene and basic living skills. Employees raised over \$6,000 for hurricane and tsunami victims. 	<ul style="list-style-type: none"> Team Approach - Implemented Perioperative Nurses Week School Drawing Contest and Open House 	<ul style="list-style-type: none"> The grand opening of The Pullman Women's Health & Birthing Center was held on Dec. 6, 2005. St. James Mercy Foundation Annual Campaign ended on Dec. 31, 2005 and raised a record \$314,000 and surpassed the goal of \$250,000 4th Quarter Patient Satisfaction Survey Results - St. James Mercy received a patient satisfaction score of 94.2% 	



A MESSAGE FROM THE FOUNDATION EXECUTIVE DIRECTOR



Helping the people in your own community is the greatest reward your gift can give you.

Knowing that your own generosity has truly made a difference in someone's life is a remarkable feeling. By giving to the St. James Mercy Foundation, you are able to touch countless lives every single day by enhancing the care, services and programs we provide. From newborn babies being born at our hospital to our elder residents at McAuley Manor, your investment in the Foundation makes a difference.

Danielle White
Executive Director SJM Foundation

SJM FOUNDATION BOARD OF DIRECTORS - 2005

Clarence LaLiberty, Jr., <i>President/CEO</i>	Maninder Virdee
Danielle White, <i>Executive Director SJM Foundation</i>	Joan Watches
Brian Schu, <i>Chairman of Board</i>	Mark Buisch
Linda Blauers	Jim Malvaso
David Gray	Betsy Shults
Lisa Marino	Heather Reynolds-Kaszynski
Frank Rizzuto	Pasquale Picco, MD
	Brenda Copeland
	June Shear-Pieklo

SJM PROPERTIES BOARD OF DIRECTORS - 2005

David Capone, Sr., *VP/CFO*
David Parmley
James McGee
Karen Canne
Larry Vetter
Ted LaLiberty,
President/CEO

3rd Annual Harvest Ball - Guests & Sponsors

GUESTS

Dr. & Mrs. Murli Agrawal
Dr. & Mrs. Vasantha Amarookoon
Dr. & Mrs. Richard Andolina
Mr. Chris Benesch
Mr. David Bennett & Ms. Tarra Keller
Mr. & Mrs. Robert Blauers
Mr. & Mrs. Jeff Brock
Ms. Sylvia Bryant & David Bruno
Mr. & Mrs. Mark Buisch
Mr. & Mrs. Christopher Cable
Father Daniel Callahan
Mr. & Mrs. David Capone
Mr. Melvin Chapman & Ms. Kristina Peterson
Drs. Meera & Bijon Chaudhuri
Mr. David Coddington & Guest
Mr. & Mrs. Stanley Cone
Mr. & Mrs. Stephen Cunningham
Mr. & Mrs. James Dagon
Mr. & Mrs. John Dagon
Mr. Zubin Dalal & Guest
Mr. & Mrs. Michael Davidson
Mr. & Mrs. Robert Donius
Mr. & Mrs. Merton Edwards
Mr. & Mrs. Duffy Elsenheimer
Mr. & Mrs. Robert Evans Jr.
Dr. & Mrs. Thomas Foreman
Mr. & Mrs. James Freiner
Mr. & Mrs. James Gardon
Mr. & Mrs. Greg Georgek
Mr. & Mrs. James Gormley
Mr. David Gray & Ms. Penny Dessena
Dr. & Mrs. John Halpenny
Dr. & Mrs. Mavidhi Hariprasad
Mr. & Mrs. Shawn Hogan
Mr. & Mrs. Tom Karlsten
Mr. & Mrs. Raymond Khork
Mr. & Mrs. Harv Lacy
Mr. & Mrs. John LaFever
Mr. & Mrs. Clarence LaLiberty, Jr.

Mr. & Mrs. Ron LaVerde
Mr. & Mrs. Leo Lejeune
Mr. & Mrs. Robin Malins
Mr. Ken Pratt & Ms. Lisa Marino
Dr. & Mrs. Joseph McCormick
Drs. Uzma & Ismail Mehr
Mr. & Mrs. Greg Misterman
Dr. & Mrs. Gurumurthaiah Nagabhushana
Mr. & Mrs. Jim Nicoloff
Mr. & Mrs. Brian O'Hearn
Mr. & Mrs. Hemant Patel
Mr. & Mrs. Bill Phelps
Mr. & Mrs. David Preston
Dr. M. Tariq Randhawa
Dr. & Mrs. Raja Rao & Madhavi
Mr. Bill Berry & Ms. Cindy Ripple
Mr. & Mrs. Randy Rummel
Mr. & Mrs. Brian Schu
Dr. Anubha Sen
Mrs. Rekha Shah
Drs. Varsha & Pradeep Sharda
Mr. & Mrs. Dhruv Sharma
Mr. & Mrs. David Shults
Mr. & Mrs. Robert Sobeck
Mr. & Mrs. Daniel Stutzman
Mr. & Mrs. James Sullivan
Mr. & Mrs. Chuck Suriani
Mrs. Margaret Terry
Mr. & Mrs. Christopher Trail
Mr. & Mrs. Robert Urban
Father Pat VanDurme
Dr. & Mrs. Arun Varshneya
Mr. & Mrs. Larry Vetter
Dr. & Mrs. Tejinder Virdee
Mr. & Mrs. Ronald Webb
Mr. & Dr. Michael Wesley
Dr. & Mrs. John Weyand
Mr. & Mrs. Brett White

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Southern Tier Credit Center, Inc.
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TIME WARNER
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2005 Equipment Donations to the Foundation

DONORS

Dolores Demuth
Kate Fitzgerald
Margaret Terry
Brenda Caruso
Francis Norton
John & Sue Skillman
Drs. Meera & Bijon Chaudhuri
Dr. William Olmstead
Ward Votava
Bill & Louise Spicer & Family
Bob & Betty Stanford & Family
Bonnie Maurizio & Family
Lee & Connie Welty & Family
Jim & Peggy Rice
Sonya Bennett & Family

DONATED ITEMS

McAuley Manor - Pizza Party for Cranberry Staff
Glider Rocker for Child Daycare
Commode for Hospital
Physical Rehabilitation Equipment
Arts & Crafts Items for Adult Daycare Program
Television Console for McAuley Manor
Office and Surgical Equipment
Dental Equipment
Thermometer Unit - ICU - *In Loving Memory of Regina Smith*
Chair sofa sleeper and a New King James Bible for Mercy Suite *In Loving Memory of Olive-May Strait*

2nd Annual Foundation Golf Tournament

GOLFERS

Ted LaLiberty
John LaFever
Bob Blauers
David Capone
Larry Vetter
Andrew Vetter
Ann Vetter
Laura Vetter
David Bennett
Mike Malick
Scott Calvert
Chris Johns
Tom Foreman, MD
Mike Wesley
Jim Sullivan
Brian O'Hearn
MaryJo Foreman
Jennifer Sullivan
Joan Lecceardone
Theresa Bracken
Leo Lejeune
Barry Haywood
Jon Legro
Phil Phillipson
Debby Hollowell
Valerie Burch
Mary Carbone
Margi Pomeroy
Bill Headley
Jeff Cornish
Randy Daly

Joe Lucas
Brett White
Tom White
Jamie Manuele
Gary Bansal
Paul Quinlan
Don Lewis
Scott Richardson
Kelly Bracken
Heather Cornish
Jody Emo
Jen Flaitz
Lisa Marino
Mark Buisch
Chelsea Webber
Jerry Pieklo
Shawn Hogan
Brian Schu
Mike Fucci
Matt Schick
Gub White
Debbie White
Patty Buckmaster
Rick Buckmaster
Joan Kittel
Harold Kittel
Joanne Daniels
Angelo Daniels
Tolly Peylch
Rose Coleman
Peggy Lynch

Stella Patrick
Jim Nicoloff
Jon Cleveland
Jack Emerick
Greg Misterman
Chris Doll
Rick Hover
Andy Wilcox
Jim Caiazza
Carl Schiefen
Allison Mandel
Kevin McGuran
Jim Reed
Kevin Dodge
Brian Dodge
Ted Steffey
Andy Dwyer
William Moran, Sr.
William Moran, Jr.
Stanley Banko
Joe Ingalls
Todd Laughlin
Doug Caslin
Josh Jaminson
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Casey Kellogg
Andy Norton
Brad Giglio
Mike Bradley

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Sofco - A Division of US Foodservice
Wirth & Company
Health Care Funding Inc.
John R. Kelly, MD
Beaver's Pharmacy
ARC Consulting
Southern Tier Credit Inc.
Summitt Associates
Bon Chance, LTD
Watson Pharmaceuticals
F&A Building Supply
Steuben Trust Company
Pro2cAir

Blue Cross Blue Shield
Mark Buisch Construction
City of Hornell
Pfizer
Walmart
The Sisters of Mercy of Rochester
Alfred Lion's Club
Club 57
BVK Direct
ConMed Linvater
Roger Thriftshouser, DDS, PC
Abbott Welding Supply Co.

ADDITIONAL GIFTS AND DONATIONS

Gift certificates
Club 57
Blue Cross Blue Shield
Walmart
Wegmans
College Supplier
Twin Hickory
Sodexo
Doug's Flower Shop

2005 Equipment Purchases by the Foundation – \$215,000 total*

DONATIONS

Abbott Laboratories
Auxiliary Donation
Auxiliary Donation

Auxiliary Donation
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PURCHASES

Maternity NCPR Textbooks
Horseshoe Feeding and Activity Table with 4 Stools
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Sandbox for Child Daycare
Dialysis Conference and Training
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Baby tub & Thermometer
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Window Blinds for Infant Daycare
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Shower Chair for RHCF Snf2
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\$215,000 GRAND TOTAL

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continued on page 16

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FROM THE PRESIDENT / CEO

Dear friends...

Marci, the children and I would like to thank all of you for the support you have given us over the past four plus years. St. James Mercy is a special place and we will always hold a warm spot in our hearts for the ministry and Hornell area. The family values that St. James Mercy stands for has made it possible for us to bring Natasha and Kolya into our lives and for that we will never forget all of you who have supported us along the way. We also wish to thank the Board of Directors, the Medical Staff and our sponsors, the Sisters of Mercy of the Americas in Rochester. All of you have helped move St. James Mercy Health System forward and we wish the best for all of you.

Sincerely,
Clarence (Ted) LaLiberty, Jr., President/CEO



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St. James Mercy Health System, Inc. 2005 Audited Financial Information

	2005	2004
OPERATING REVENUE	\$61,418	\$59,836
Salaries and Benefits	\$33,108	\$32,979
Supplies and Other	\$19,713	\$18,906
Interest and Depreciation	\$5,076	\$5,670
TOTAL OPERATING EXPENSES	\$57,897	\$57,555
OPERATING INCOME	\$3,521	\$2,281

MISSION STATEMENT

Faithful to the pioneering spirit of our founder, Father James Early, and rooted in the traditions of the Sisters of Mercy,

St. James Mercy Health System responds with innovation and excellence in meeting the diverse health needs of the rural community which it serves, with special concern for the poor, underserved and disadvantaged.

St. James Mercy is committed to:

- continually improving our quality of care with emphasis on the whole person
- developing healthier communities through collaborative relationships, both as partner and catalyst
- ensuring a continuum of services accessible to all
- reverencing life and respecting those who serve as well as those who are served
- supporting a culture that empowers those who serve with us to share their gifts for the common good.

CORE VALUES

REVERENCE FOR EACH PERSON

We believe that each person is a manifestation of the sacredness of human life.

COMMUNITY

We demonstrate our connectedness to each other through inclusive and compassionate relationships.

JUSTICE

We advocate for a society in which all can realize their full potential and achieve the common good.

COMMITMENT TO THOSE WHO ARE POOR

We give priority to those whom society ignores.

STEWARDSHIP

We care for and strengthen the ministry and all resources entrusted to us.

COURAGE

We dare to take the risks our faith demands of us.

INTEGRITY

We keep our word and are faithful to who we say we are.



HEALTH SYSTEM

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